

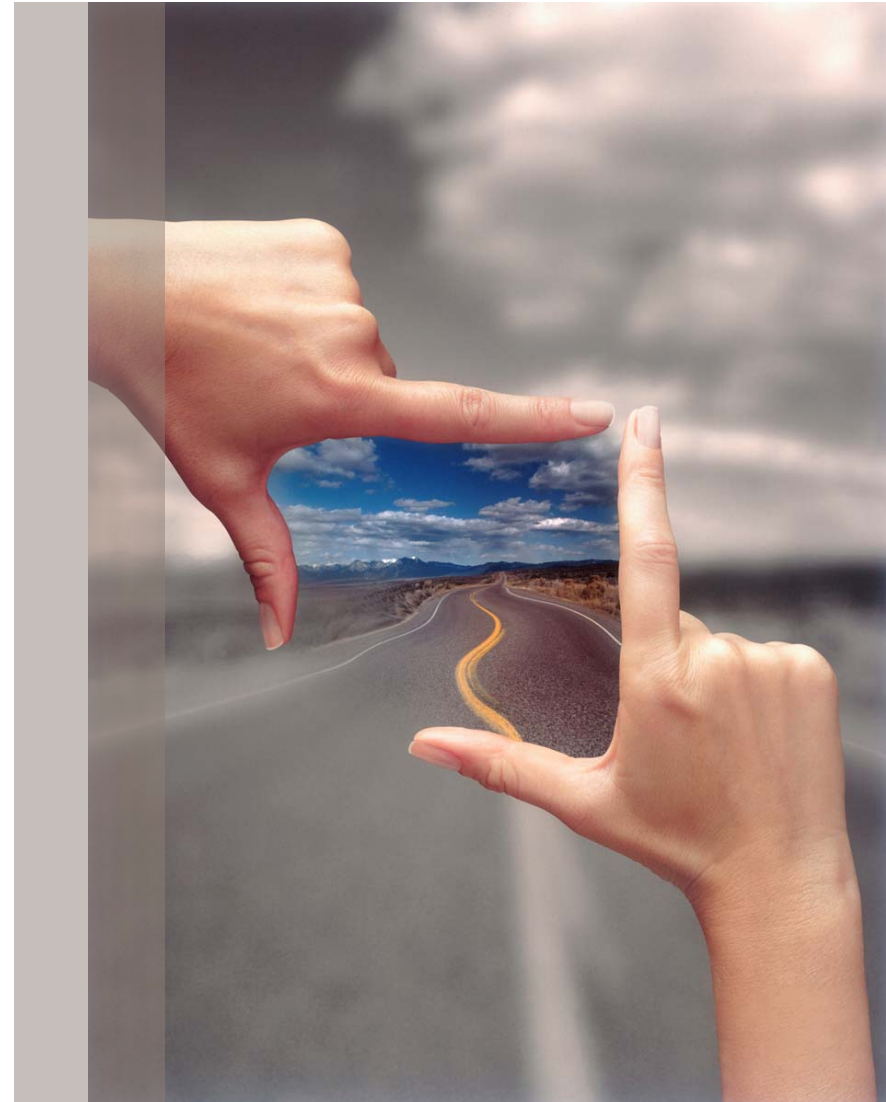


Integrating Biofuels into the Energy Industry



Biofuels and the Energy Industry

- Global Perspectives
- Biofuel Drivers
- Biofuel Success Factors
- Chevron's Actions



Global Energy Perspectives

- Grow energy demand globally, especially in China, India and Latin America
- Increase competition and investments for resources
- Develop cleaner fuels and technologies
- Improve energy efficiency
- Diversifying supply & integrating sustainable resources
- Increasing expectations surrounding climate change

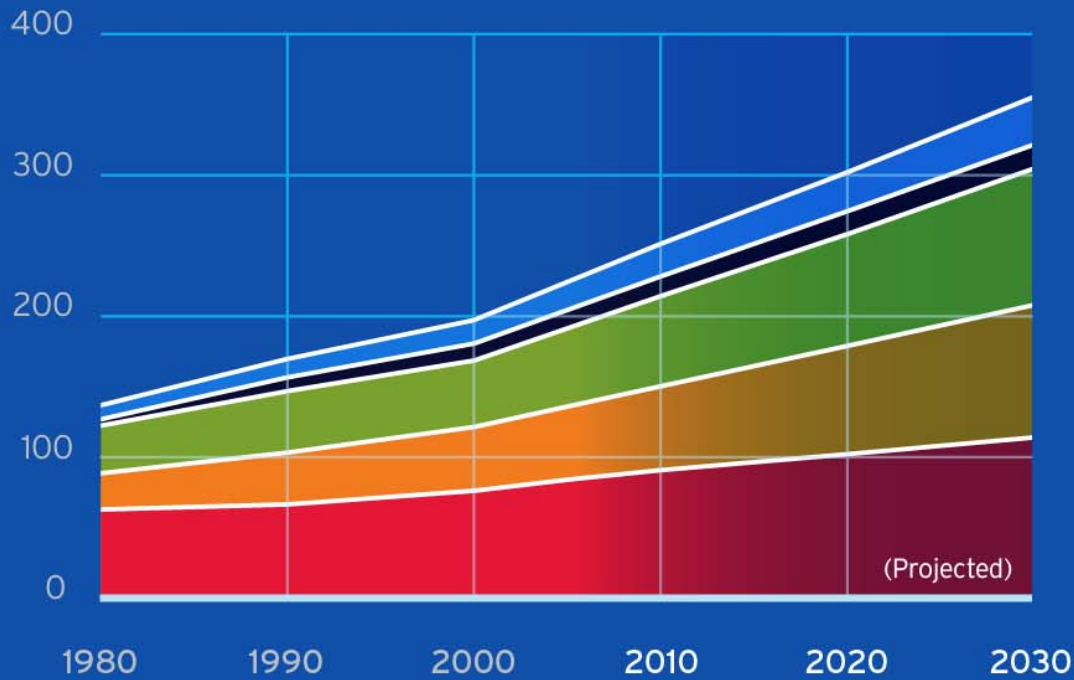




Worldwide Energy Consumption

All energy sources grow – but the mix stays constant.

Worldwide Consumption, Million Barrels of Oil-Equivalent per Day



10%
RENEWABLES

5%
NUCLEAR

27%
COAL

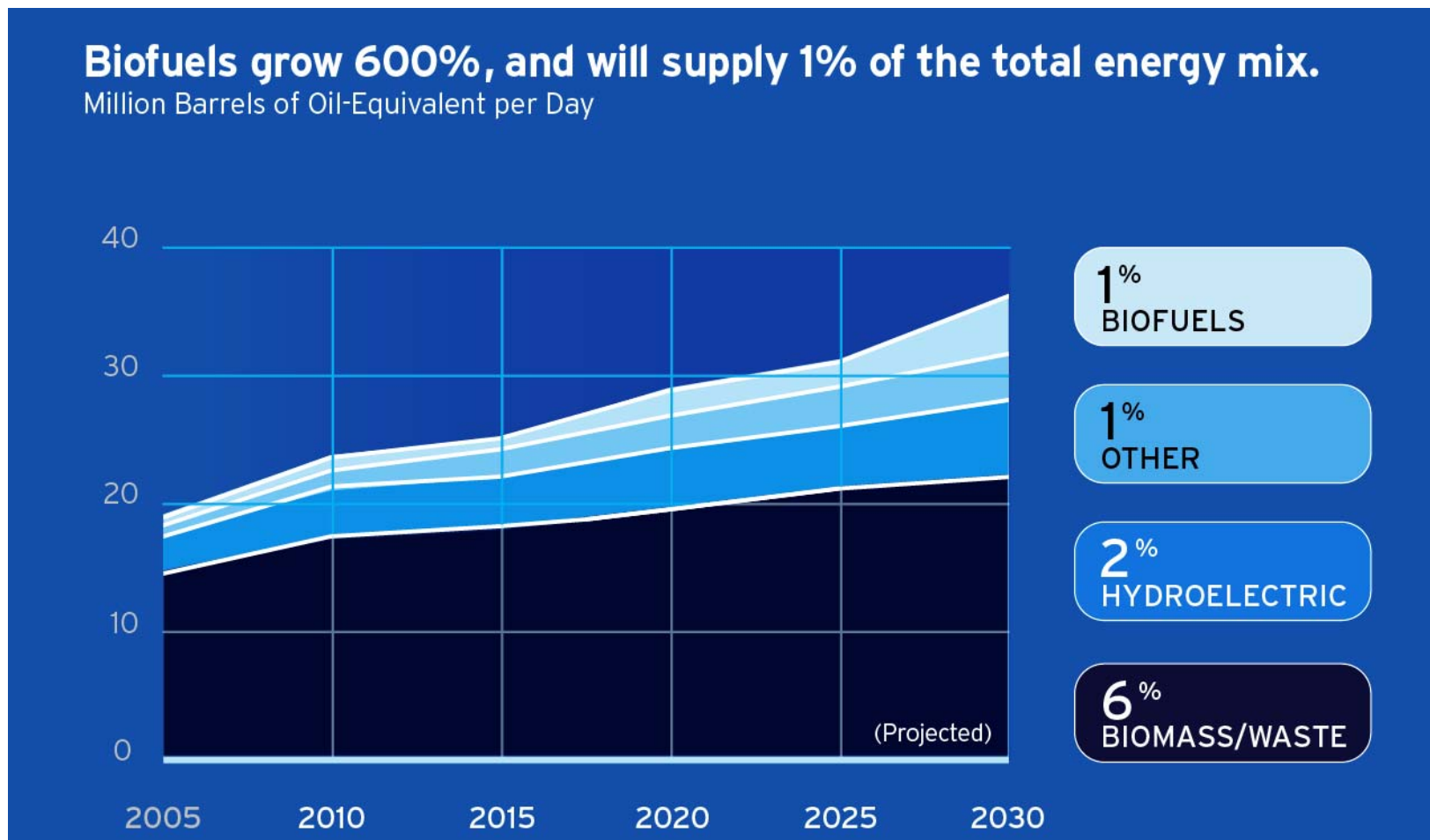
26%
NATURAL GAS

32%
OIL



Renewables Will Double in 25 Years

And we will still need fossil fuels to satisfy 85% of consumption



Biofuels Success Factors

✓
**Industrial-scale
infrastructure**



✓
**2nd generation
production
technology**

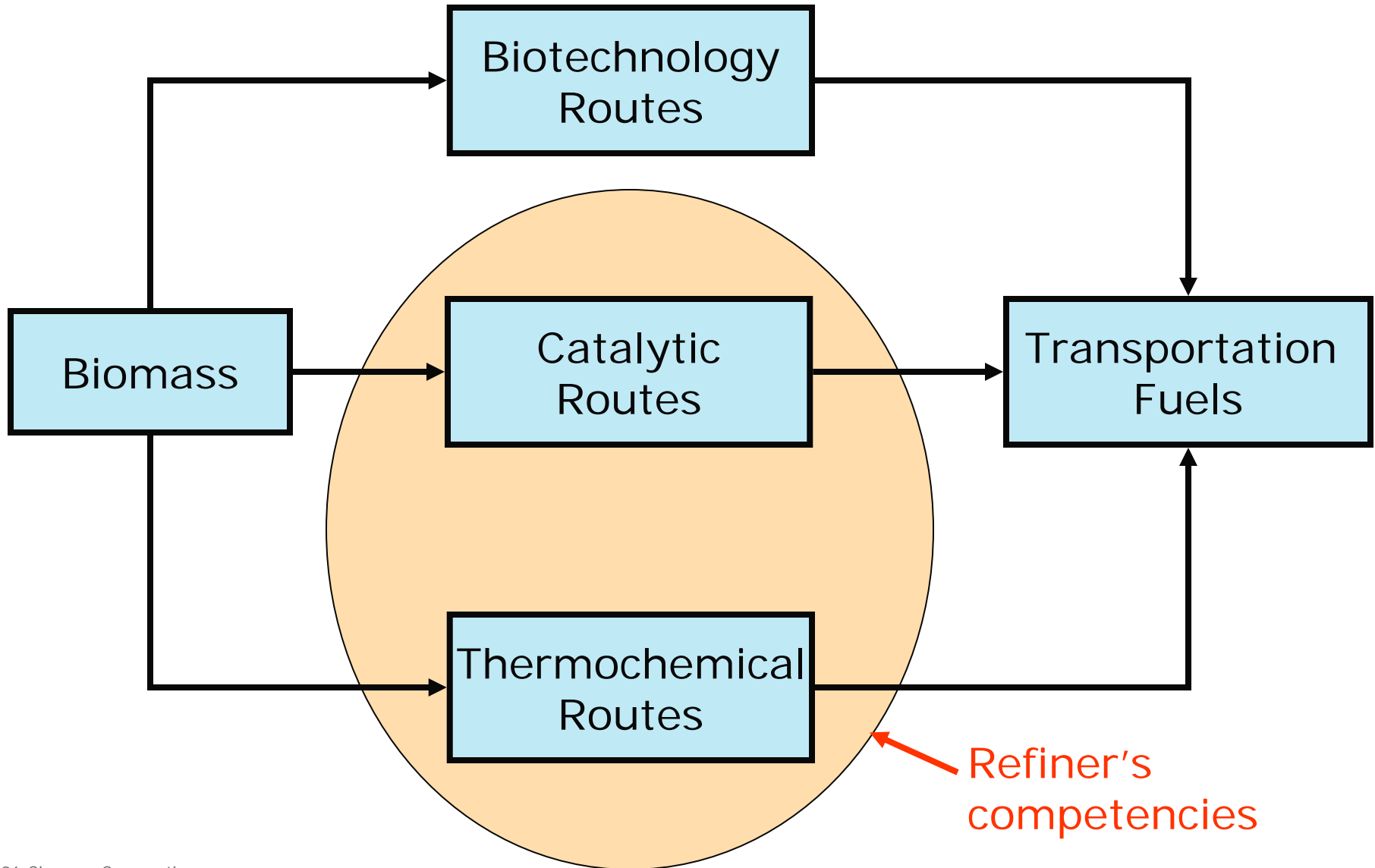


..plus,
**sustainable
business
models**

✓
**Large, concentrated
supplies of feedstock**



Conversion Technology Pathways



The Fuel Supply System

- Capital intensive
- Technology intensive
- Highly-integrated systems

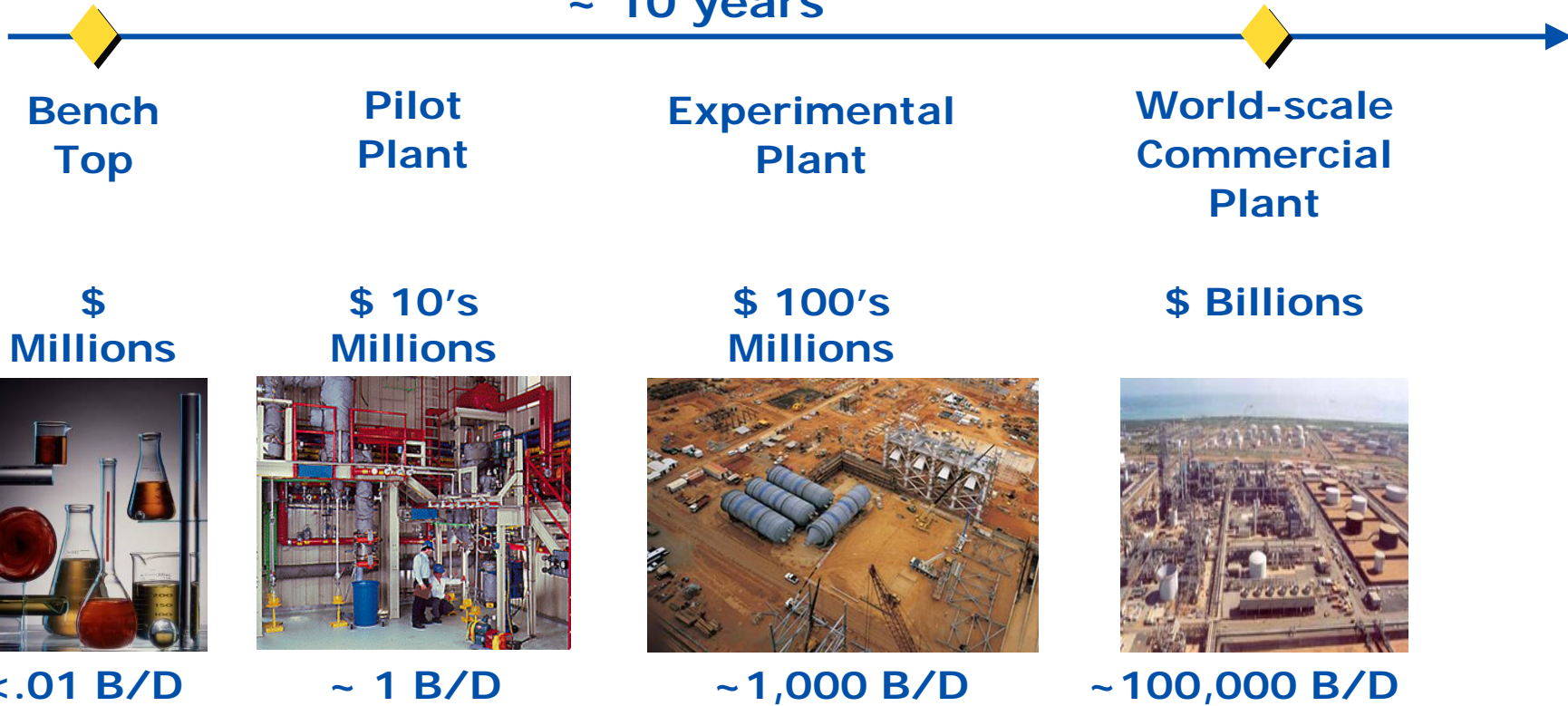


- Very long-lived assets
- Infrastructure characteristics
- Intersects global economics and politics

Deployment of New Fuel Technology at Scale



~ 10 years



Illustrative example

Biofuels Objectives



- Build a biofuels business of scale for Chevron as part of a strategic portfolio of diversification of feedstock and fuel supply
- Improve the performance of first-generation biofuels product supply:
 - ▶ Quality assurance at the level of current fuel standards
 - ▶ “Industrial-scale” infrastructure
- Develop next-generation processing technology to significantly expand the scale and choice of feedstock

Finding and Encouraging the Best Options...Enabling the Winners



- There is no single solution
 - ▶ Issues of dependency, reliability of supply, environmental footprint and cost apply to all fuels to some degree
- All economic fuels, plus conservation, will be needed to meet future demand
 - ▶ Consumers have the means to conserve and are beginning to respond
 - ▶ Market-based competition among technologies and fuels should not be inhibited
- Allow time for technology to advance
 - ▶ New technologies must offer tangible benefits to consumers and real-world well-to-wheels benefits to the environment
 - ▶ Discussions like this are a good way to make progress